



# Training of Trainers on Quality Assurance in Analytical Chemistry

# under the framework of SADCMET and SADC WaterLab

## Livingstone, Zambia

9 – 13 August 2010





## Report on the "Training of Trainers on Quality Assurance in Analytical Chemistry"

Livingstone, Zambia, 9 – 13 August 2010

Prepared by Dr.-Ing. Michael Koch and Dr.-Ing. Frank Baumeister

#### Summary

A "Training of Trainers on Quality Assurance in Analytical Chemistry" (ToT) was organized and conducted under the framework of SADCMET and SADCWaterLab with the aim to enable participants to conduct national workshops on this topic in their respective countries.

#### Objective

During the last years' activities in SADCWaterLab it became clear that there is a strong need to offer workshops on quality assurance in analytical chemistry on a national basis in the involved SADC and EAC countries since the previous training activities in conjunction with the established Water PT scheme did only reach a very limited number of laboratories. So the idea came up to train two people from each country to enable them to conduct such workshops and disseminate the knowledge in their countries.

#### Selection of participants

The training was announced using the SADCMET and SADCWaterLab information channels in all involved countries. Application for participation were sent to the SADCMET secretariat and had to be accompanied by a letter of motivation and a short CV. Selection of participants were done at a special SADCWaterLab PMC meeting on 26 February 2010 in Arusha, Tanzania. The potential participants and their employers had to state their commitment to conduct a national workshop on this topic after finalizing the training.

#### Structure of the training

It was decided to have a two-day training on presentation skills to give participants the skills and more confidence to present a topic in front of an audience. In a second part, scheduled for three days, the technical topics were to be presented by the participants themselves, always followed/accompanied by discussion with the facilitators. Since 28 participants were selected there was a need to divide the participants into two groups.

#### Trainers

Vivian Mthetwa and Evans Lwanga, both from Lusaka, Zambia, conducted the presentation skills training (see separate report) and Dr.-Ing. Michael Koch and Dr.-Ing. Frank Baumeister, University of Stuttgart, Germany, were chosen as trainers for the technical part.

#### **Training Material**

The 2<sup>nd</sup> edition of the book "Quality Assurance in Analytical Chemistry – Training and Teaching", edited by B. Wenclawiak, M. Koch and E. Hadjicostas and published by

Springer-Verlag, Berlin, Heidelberg in 2010 (ISBN 978-3-642-13608-5) was used as training material. Each participant received one copy of the book.

In addition all participants received a CD with important guidelines with regards to QA in Analytical Chemistry. The list of contents of this CD is shown in annex 3 and a copy of the CD is also attached to this report.

The material to be presented by the participants were sent to them by 17th of June 2010 in order to allow for a proper preparation.

#### **Participants**

The two groups of participants were: Group 1 Mr. Teddy Ditsabatho. Botswana Mr. Ronald Gaelekolwe Samaxa, Botswana Mr. David Kipngetich Koech, Kenya Mr. John Paul Mandi, Kenya Mr. Lesala Ntsoeu. Lesotho Ms. Vuyani Monyake Tshabalala, Lesotho Mr. Isaac Chirwa, Malawi Mr. MacPharllen Kamwachale, Malawi Mr. Chundunsing Baichoo, Mauritius Mrs. Rashida Nanhuck, Mauritius Mrs. Imogen Julitta Carew, Namibia Mrs. Merylinda Conradie, Namibia Mr. Pascal Kayiranga, Rwanda Mr. Antoine Mukunzi, Rwanda

#### Group 2

Mr. Jean Paul Munongo, DRC Mr. Cliff Bara, Seychelles Mr. Vivian Radegonde, Seychelles Mr. Meshack Bhukwana Dlamini, Swaziland Mr. Thembinkosi Kunene, Swaziland Mrs. Kezia Mbwambo, Tanzania Mrs. Agnes Njau Mneney, Tanzania Mrs. Charys Ugullum, Tanzania Mrs. Jacqueline Kwesiga, Uganda Mr. Aziz Mukota Kimera, Uganda Mr. Andrew Chipongo, Zambia Mrs. Margaret Mazhamo, Zambia Mr. Xavier Garwe, Zimbabwe Mr. Peter Maringa, Zimbabwe

A complete list of participants including physical and e-mail addresses is attached as annex 1.



The following group photo shows all participants and trainers:

	preser	nter		topic	trainer
08:30 - 10:00	Mr.	Chundunsing	Baichoo	Glossary, part 1	Koch
	Mrs.	Rashida	Nanhuck	Glossary, part 2	Koch
	Mr.	David Kipngetich	Koech	Basic Statistics, part 1	Koch
10:00 - 10:30	break	1	1		l
10:30 - 12:00	Mr.	John Paul	Mandi	Basic Statistics, part 2	Koch
	Mr.	Antoine	Mukunzi	Basic Statistics, part 3	Koch
	Mr.	MacPharllen	Kamwachale	Basic Statistics, part 4	Koch
12:00 - 13:00	break				
13:00 - 14:30	Mr.	Pascal	Kayiranga	Metrology and traceability	Baumeister
	Mr.	Lesala	Ntsoeu	Certified reference materials	Baumeister
14:30 - 15:00	break				
15:00 - 16:30	Mr.	Isaac	Chirwa	Metrology and traceability	Baumeister
	Mr.	Teddy	Ditsabatho	Certified reference materials	Baumeister

#### Schedule for the technical training – group 1

Thursday, 12 <sup>th</sup> A	ugust					
	prese	nter		topic	trainer	
08:30 - 10:00	Ms.	Vuyani Monyake	Tshabalala	Calibration, part 1	Koch	
	Mrs.	Imogen Julitta	Carew	Calibration, part 2	Koch	
	Mrs.	Merylinda	Conradie	Calibration, part 3	Koch	
10:00 - 10:30	break	-		1	1	
10:30 - 12:00	Mr.	Ronald Gaelekolwe	Samaxa	Calibration, part 4	Koch	
	Mrs.	Rashida	Nanhuck	Validation, part 1	Koch	
	Mr.	Chundunsing	Baichoo	Validation, part 2	Koch	
12:00 - 13:00	break					
13:00 - 14:30	Mr.	David Kipngetich	Koech	Control charts, part 1	Baumeister	
	Mr.	Antoine	Mukunzi	Control charts, part 2	Baumeister	
14:30 - 15:00	break					
15:00 - 16:30	Mr.	John Paul	Mandi	Control charts, part 1	Baumeister	
	Mr.	MacPharllen	Kamwachale	Control charts, part 2	Baumeister	

	prese	nter		topic	trainer
08:30 - 10:00	Mr.	Pascal	Kayiranga	Measurement uncertainty 1	Koch
	Mr.	Isaac	Chirwa	Measurement uncertainty 2	Koch
10:00 - 10:30	break				I
10:30 - 12:00	Mr.	Lesala	Ntsoeu	Measurement uncertainty 3	Koch
	Mr.	Teddy	Ditsabatho	Measurement uncertainty 4	Koch
12:00 - 13:00	break				
13:00 - 14:30	Ms.	Vuyani Monyake	Tshabalala	Interlaboratory tests 1	Baumeister
	Mrs.	Merylinda	Conradie	Interlaboratory tests 2	Baumeister
14:30 - 15:00	break				
15:00 - 16:30	Mrs.	Imogen Julitta	Carew	Interlaboratory tests 1	Baumeister
	Mr.	Ronald Gaelekolwe	Samaxa	Interlaboratory tests 2	Baumeister

	prese	nter		topic	trainer	
08:30 - 10:00	Mrs.	Kezia	Mbwambo	Metrology and traceability	Baumeister	
	Mr.	Jean Paul	Munongo	Certified reference materials	Baumeister	
10:00 - 10:30	break					
10:30 - 12:00	Mrs.	Jacqueline	Kwesiga	Metrology and traceability	Baumeister	
	Mr.	Cliff	Bara	Certified reference materials	Baumeister	
12:00 - 13:00	break					
13:00 - 14:30	Mr.	Meshack Bhukwana	Dlamini	Glossary, part 1	Koch	
	Mr.	Andrew	Chipongo	Glossary, part 2	Koch	
	Mrs.	Charys	Ugullum	Basic Statistics, part 1	Koch	
14:30 - 15:00	break					
15:00 - 16:30	Mr.	Aziz	Mukota Kimera	Basic Statistics, part 1	Koch	
	Mrs.	Margaret	Mazhamo	Basic Statistics, part 2	Koch	
	Mrs.	Agnes Njau	Mneney	Basic Statistics, part 2	Koch	

	prese	enter		topic	trainer		
08:30 - 10:00	Mr.	Xavier	Garwe	Control charts, part 1	Baumeister		
	Mr.	Peter	Maringa	Control charts, part 2	Baumeister		
10:00 - 10:30	break						
10:30 - 12:00	Mr.	Thembinkosi	Kunene	Control charts, part 1	Baumeister		
	Mr.	Vivian	Radegonde	Control charts, part 2	Baumeister		
12:00 - 13:00	break						
13:00 - 14:30	Mrs.	Kezia	Mbwambo	Calibration, part 1	Koch		
	Mrs.	Jacqueline	Kwesiga	Calibration, part 2	Koch		
	Mr.	Jean Paul	Munongo	Calibration, part 3	Koch		
14:30 - 15:00	break	ζ					
15:00 - 16:30	Mr.	Cliff	Bara	Calibration, part 4	Koch		
	Mr.	Meshack Bhukwana	Dlamini	Validation, part 1	Koch		
		Andrew	Chipongo	Validation, part 2	Koch		

	prese	nter		topic	trainer	
08:30 - 10:00	Mrs.	Mrs. Charys Ugullum		Interlaboratory tests 1	Baumeister	
	Mrs.	Mrs. Margaret Mazhamo		Interlaboratory tests 2	Baumeister	
10:00 - 10:30	break					
10:30 - 12:00	Mr.	Aziz	Mukota Kimera	Interlaboratory tests 1	Baumeister	
	Mrs.	Agnes Njau	Mneney	Interlaboratory tests 2	Baumeister	
12:00 - 13:00	break					
13:00 - 14:30	Mr.	Xavier	Garwe	Measurement uncertainty 1	Koch	
	Mr.	Peter	r Maringa Measurement uncertaint		Koch	
14:30 - 15:00	break					
15:00 - 16:30	Mr.	Vivian	Radegonde	Measurement uncertainty 3	Koch	
	Mr.	Thembinkosi	Kunene	Measurement uncertainty 4	Koch	

#### Common activities and evaluation

Each day of the technical training was finalized by a wrap-up meeting to discuss general questions mainly regarding the execution of the workshop programme.

Every evening there was a possibility to contact the trainers with regard to questions on the presentations to be given by the participants.

At the last day the training was evaluated and possibilities for the future national workshops were discussed. All participants were asked to fill in an evaluation questionnaire (see annex 2).

#### Impressions from the participants' presentations

Although the material to be presented was sent to the participants quite early, not all of them were sufficiently prepared. So some of the participants gave very impressive presentations while others had many difficulties with the content and with the new situation to be in front of an audience. Nevertheless we are confident, that finally many of the participants would be able now to conduct national workshops in their country. Some of them definitely will need help for that.

#### **Outlook and suggestions**

In this training of trainers the aim was to build capacities in the region to multiply the information and knowledge about quality assurance procedures in the analytical laboratories. The information needs to reach all laboratories in the countries. Due to limited capacities in the training course for most of the countries only 2 people could be trained. In our mind it would be very helpful for the networking in the region to encourage participants from different countries in the course to help each other with conducting these workshops instead of sending resource persons from outside the region.

Coordination will be necessary to facilitate such cooperation. SADCWaterLab is the obviously best suitable organisation for that. In the SADCWaterLab meeting in the Seychelles a working group on "survey on needs" was established. The coordination of QA workshops with trainers from different countries of the region could be a new task for this working group. This should be discussed during the next General Assembly of SADWaterLab.

#### Results from the evaluation questionnaire

#### Hotel and accomodation

How do you judge the hotel (accomodation, food):



How do you judge the conference room:



#### The trainers

How do you judge the overall impression on the trainers? Michael Koch Frank Baumeister





How do you judge the technical competence of the trainers? Michael Koch





How do you judge the abilities of the trainers to explain the technical content? Michael Koch Frank Baumeister





#### Frank Baumeister

#### To what degree do you agree with the following statements?

I felt free to ask questions





#### There was enough time for preparation

### 3 days were enough for the technical content



I had have sufficient opportunity to share experiences with other participants

## The questions I asked were dealt with thoroughly





The workshop covered what I expected to be covered before the workshop started

Are you, with the knowledge gained in this training, confident to train other people in your country?





Do you think you are able now to organize and conduct a local workshop on QA in Analytical Chemistry in your country?



#### What benefits did you draw from the workshop?

- Training skills; technical knowledge of Quality Assurance in Laboratories increased, thus capacity enhanced for training others.
- Confidence; better knowledge and understanding of the topic; network with other participants: a mentor, especially Michael Koch, is new here, anytime I will find a problem, I feel I can go to him, via mail, for clarifications, he is always ready to share; the material given is of invaluable importance.
- The soft skills training was an eye opener to me, we really needed it; the technical training was also very interesting, informative and knowledge increasing; Overall it was a very good ToT, Baichoo.
- Able to understand basic statistics and their application in laboratories; able to estimate the uncertainty budget; skill to train others on these topics.
- Ability to stand in front of an audience and make a presentation; ability to motivate participation of participants; use of visual aids in presentations; stimulating interest; shared experiences with other participants; technical information on QA in Analytical Chemistry.

- Learned new skills to be a trainer; obtained updated CD for control charts; there were new materials / new approach to estimation of uncertainties; networking with resource persons and fellow participants.
- I have gained confidence to stand before the audience and present the subject topic; I have gained to create the objective of the subject; I have gained to read graphs interpreted.
- Gained knowledge on the topics discussed and feel more confident sharing the information.
- I have added skills in statistical applications, validation of methods and presentation skills.
- Interactions with experts from other countries (Germany). Interaction with peers from other African countries, who shared their experiences and enhanced the learning process. I gained in-depth knowledge beyond just the concepts, but mostly on application of QA within water testing laboratory.
- Soft skills to present different topics to adult. Knowledge, technical information to take home for the National workshops. Shared knowledge experience with others.
- Soft skills; technical content; regional interactions with colleagues.
- From the workshop I found more empowered on the analytical knowledge, organization of presentations and presentations skills as well as confidence on training others.
- Good opportunity to apply the slides properly and make use of the consultants for assistance. I also think there was an improvement in my presentation skills between the first day and last day. It gave me an opportunity to discover how to approach the slides in order to present it the best way.
- I was able to refresh and even learn to a greater extent many chemistry and statistical concepts. But this it should be noted is just the beginning.
- Now I can do method validation and estimate measurement uncertainties for the methods which I intend to apply for accreditation. I can now construct control charts and use them in my lab to assure the quality of results. I can train others on the things I have learned.
- It has provided me with an sight into estimation of measurement uncertainties. Equipped me with tools to carry out statistical/graphical analysis of quality control in the lab. Exposed me to various ways of carrying out method validation. The tools of basic statistics are an important aspect of usage in chemistry lab and I have gained this knowledge.
- Gained skills in training adults and qualities of a trainer. Also how a training prepares and conducts training. Applications on chemistry aspects were thoroughly addressed as well as quality management system such as validation, uncertainty of measurement and calibration.
- Soft skills training proved to be very useful, if I want to train adults. The technical contents of the course brought more clarity on several topics.
- I appreciated better the importance of measurement uncertainty and various ways of estimating it.
- Better understand on the Quality Assurance in Analytical Chemistry, which I will use to train other participants in the local trainings.
- I have been able to learn the required skills needed to prepare and run a national workshop, with regards to Quality Assurance in Analytical Chemistry.
  I have also been able to further my knowledge in specific topics needed for the national workshop.

- Gain of knowledge on top of what I already knew. My training ability will improve tremendously to my personal advantage and my country as a nation. Application of QM will improve my QC approach to understanding aspects in QC.
- I got an opportunity to have the questions and issues I didn't understand explained to me. I got an opportunity to share with others my experiences and theirs. I was also able to share experiences with others from laboratories that are applying what was being taught.
- Presentation skills and confidence was boosted dramatically during the first 2 days. I am now able to impart in my own lab, in terms of staff which plays also a vital role when we have to start the accreditation process. Overall it was very beneficial.

#### What could have been made better?

- Explaining of control charts and basic statistics.
- Period for more practical examples and illustrations of estimation of measurement uncertainties and statistics should have been longer programmed.
- Knowledge and understanding of QA. Good base to give me confidence in the application of same. Networking with other chemists.
- The logistics (room, food, conference facilities): this has disturbed the better conduct of this workshop; SADCMET facilitator tries his best to make us comfortable, but he also could not do much since decision was at PTB level.
- The logistics part, e.g. location, availability of computers and other facilities to perform group works.
- Venue of the training was not good and the duration, because the time for presentation was to all small to all trainees improve their presentation skills.
- Accommodation and food; per diem paid to participants rather than forcing them to full board.
- Choice of venue for the workshop not appropriate.
- The conference room was small; flies were quite disturbing.
- Accommodation, conference room and time could also be improved.
- Practical situation in laboratory could have an added advantage to identify uncertainties. Pick a method and try to identify uncertainties.
- The hotel accommodation facilities could have been improved. My room had ticks/bugs which greatly disturbed my sleep.
- Accommodation and conference rooms, 5 days for technical content.
- Logistics.
- The accommodation.
- Good knowledge on the presentation skills.
- The hotel is certainly not one of the best but it was ok. I could live with it!
- The workshop was most definitely in an Analytical Chemistry context. It would be excellent, if we had something similar tailor made also to microbiologists, instead of 'lumping' microbiologists in the same category of Analytical chemists. This is because they have different specialties.
- The space in the conference room (bar) was too small. So if we had a bigger room it would have been better.
- Kindly plan and organize a more specific workshop for microbiology for the microbiologists in method validation, measurement uncertainties and quality

control, in order to fill in the knowledge gaps for those who attended this workshop.

- The same course on Training of trainers should be extended to microbiological analysis.
- Hotel accommodation. Funding / per diem from organizers. Transit accommodation and organizations.
- More knowledge on basic statistics.
- Time should be extended for some of us, who are not knowledge in the topic covered.
- The length of the technical part of the training was a bit short.
- Michael Koch could have gone through the whole content as a subject and let participants present to understand and test their level of understanding.
- There was need for more time as the topics covered are not very easy to apply in Analytical Chemistry. There was need for more questions and answers and explanations.
- More examples should be applied/accompany the content, especially with measurement uncertainty.

Stuttgart, 20.9.2010

Dr.-Ing. Michael Koch

Dr.-Ing. Frank Baumeister

#### List of participants "Training of Trainers" Livingstone, Zambia, 9 - 13 August 2010

Country	Mr/Mrs	First name	Surname	Organisation	Address	City	E-mail1	E-mail2	E-mail3
Botswana	Mr.	Teddy	Ditsabatho	Water Utilities Corporation	Private Bag 002	Gaborone	TDitsabatho@wuc.bw	mbalebetse@wuc.bw	
Botswana	Mr.	Ronald Gaelekolwe	Samaxa	Water Utilities Corporation	Private Bag 002	Gaborone	rsamaxa@wuc.bw		
Kenya	Mr.	John Paul	Mandi	Kenya Bureau of Standards	P.O. Box 99376-60100	Mombasa	mandij@kebs.org		
Kenya	Mr.	David Kipngetich	Koech	Kenya Bureau of Standards	P.O.Box 54974-00200	Nairobi	koechd@yahoo.com	koechd@kebs.org	
Lesotho	Ms.	Vuyani Monyake	Tshabalala	Department of Water Affairs	PO. BOX 456	Maseru	tshabalala@dwa.gov.ls	vuyanitsha@gmail.com	
Lesotho	Mr.	Lesala	Ntsoeu	Department of Standards and Quality A	s P.O. Box 8643	Khubetsoana Maseru 100	Intsoeu@ananzi.co.za	Intsoeu@yahoo.com	lessga@leo.co.ls
Malawi	Mr.	Isaac	Chirwa	Malawi Bureau of Standards	P.O. Box 946	Blantyre	isaacchirwa@mbsmw.org	-	
Malawi	Mr.	MacPharllen	Kamwachale	University of Malawi, The Polytech	PB 303	Chichiri	mkamwachale@poly.ac.mw		
Mauritius	Mrs.	Rashida	Nanhuck	Mauritius Standards Bureau	Villa Road	Moka	rnanhuck@msb.intnet.mu	rnanhuck@gmail.com	
Mauritius	Mr.	Chundunsing	Baichoo	Mauritius Standards Bureau	Villa Road	Moka	cbaichoo@msb.intnet.mu	Ū.	
Namibia	Mrs.	Merylinda	Conradie	Namwater	PO Box 2522	Windhuk	conradiem@namwater.com.na	conradie@iway.na	
Namibia	Mrs.	Imogen Julitta	Carew	City of Windhuk	Ausspannplatz	Windhuk	ijv@windhoekcc.org.na	imogen_carew@yahoo.com	
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DRC	Mr.	Jean Paul	Munongo	OCC-Matadi			jpmunongo@yahoo.fr	jack_kituba@yahoo.fr	





#### Evaluation Questionnaire – Training of Trainers QA in Analytical Chemistry Part

For the evaluation of the success of this training, please answer the following questions:

How do you judge:	Very	dooq	fair poor	very poor
The hotel (accommodation, food) The conference room Please indicate in which room you have been:	-	-	·	'Bar"
How do you judge:	Very	a. a. a. d	foir noor	very
Overall impression on the trainers Michael Koch Frank Baumeister	good	good	fair poor	poor
The technical competence of the trainers Michael Koch Frank Baumeister				
The abilities of the trainers to <u>explain</u> the technical Michael Koch Frank Baumeister	content			
To what degree do you agree with the following	-			not at all
I felt free to ask questions There was enough time for preparation 3 days were enough for the technical content The questions I asked were dealt with thoroughly I had have sufficient opportunity to share experiences with other participants The workshop covered what I expected to be cover before the workshop started				not at an
Are you, with the knowledge gained in this train people in your country?				
Yes, I am confident I am still not fully confident	dent	No, I	am not co	nfident at all
Do you think you are able now to organize and in Analytical Chemistry in your country? Yes Yes, but I need additional support	<b>conduc</b> No, it is			op on QA

What benefits did you draw from the workshop?

What could have been made better?

#### List of contents of Guideline-CD

- Accreditation
  - o CITAC\_EURACHEM Guide to Quality in Analytical Chemistry 2002.pdf
  - EA-4-09rev01Accreditation for Sensory Testing Laboratories.pdf
  - o EA-4-10rev02Accreditation for Microbiological Laboratories.pdf
  - EA-4-15rev00Accreditation for Bodies Performing non-Destructive Testing.pdf
  - EURACHEM\_EA Accreditation for Microbiological Laboratories 2002.pdf
  - Ilac-g10 Harmonised Procedures for Surveillance & Reassessment of Accredited Laboratories.pdf
  - Ilac-g18 The Scope of Accreditation and Consideration of Methods and Criteria for the Assessment.pdf
  - Ilac-g19 Guidelines for Forensic Science Laboratories.pdf
- ControlCharts
  - Nordtest\_tec569.pdf
- General
  - Harmonised Guidelines for the Use of Recovery Information in Analytical Measurements 1998.pdf
  - o OrangeBook.pdf
  - Quality Assurance for Research and Development and Non-routine Analysis.pdf
  - Technical\_Report\_Guidance\_for\_Management\_Computers\_October\_2 006.pdf
  - o VIM\_JCGM200\_2008\_E.pdf
- Measurement Uncertainty
  - A2LA\_est\_mu\_testing.pdf
  - o at01\_VAM\_uncertainty.pdf
  - EA-4-16rev00EA Guidelines on the Expression of Uncertainty in Quantitative Testing.pdf
  - EURACHEM\_Measurement\_Uncertainty\_arising\_from\_sampling\_2007. pdf
  - GUM\_English\_JCGM\_100\_2008\_E.pdf
  - ILAC\_G8\_03\_Guidelines\_on\_the\_reporting\_of\_Compliance\_with\_Speci fication\_2009.pdf
  - Ilac-g17 Introducing the Concept of Uncertainty of Measurement in Testing.pdf
  - o J4\_2003.pdf
  - nordtest\_tec537\_2nd\_ed.pdf
  - Quantifying Uncertainty in Analytical Measurement, 2nd Edition 2000.pdf
  - Technical\_Report\_Measurement\_Uncertainty\_2007.pdf
  - Use of uncertainty infomation in compliance assessment\_2007\_v1.pdf
- Proficiency Testing
  - EA-3-04-rev01Use of Proficiency Testing as a Tool for Accreditation in Testing.pdf
  - o ILAC\_G13\_08\_2007.pdf
  - Ilac-g22 Use of Proficiency Testing as a Tool for Accreditation in Testing.pdf
  - o International harmonized protocol\_2005.pdf
  - o IUPAC PT for limited number of participants.pdf

- Selection, Use and Interpretation of Proficiency Testing (PT) Schemes by Laboratories 2000.pdf
- Reference Materials
  - o EA-4-14rev00The Selection and Use of Reference Materials.pdf
  - ILAC\_G9\_2005\_guidelines\_for\_the\_selection\_and\_use\_of\_reference\_ material.pdf
  - Ilac-g12 Guidelines for the Requirements for the Competence of Reference Materials Producers.pdf
  - o The Selection and use of Reference Materials 2002.pdf
- Traceability
  - EA-4-07 Traceability of Measuring and Test Equipment to National Standards.pdf
  - o EURACHEM-CITAC-Traceability in Chemical Measurement 2003.pdf
- Validation
  - The Fitness for Purpose of Analytical Methods 1998.pdf